



MINISTRY OF DEFENCE

PROJECT MANAGEMENT IN DEVELOPING AND MAINTAINING CAPABILITIES AT THE MINISTRY OF DEFENCE

Mr. Dobromir Totev
Permanent Secretary of Defence

INDUSTRIAL FORUM
10 October 2014
Sofia



PROJECT MANAGEMENT IN DEVELOPING AND MAINTAINING CAPABILITIES AT THE MINISTRY OF DEFENCE

ANALYSIS FINDINGS

- ❖ Need for increasing efficiency
- ❖ Use of different management instruments
- ❖ Need for strengthening coordination
- ❖ Successful projects – FMF, NSIP, EU funded
- ❖ Sharing of best practices and positive results is needed
- ❖ Need for new legal framework
- ❖ To start a project for stabilization defence acquisition system



PROJECT MANAGEMENT IN DEVELOPING AND MAINTAINING CAPABILITIES AT THE MINISTRY OF DEFENCE

PROJECT MANAGEMENT GOALS

- ❖ Management of strategic projects for transformation of defence capabilities
- ❖ Acquisition and procurement projects' coordination
- ❖ Monitoring of project activities
- ❖ Analysis, evaluation and lessons learned



PROJECT MANAGEMENT IN DEVELOPING AND MAINTAINING CAPABILITIES AT THE MINISTRY OF DEFENCE

PROJECT MANAGEMENT TASKS

- ❖ Creation of defence products to enhance capabilities
- ❖ Definition of scope and actions
- ❖ Controlling the life cycle of defence products
- ❖ Identification of appropriate organizational structure
- ❖ Configuration management
- ❖ Identification and management of project risks
- ❖ Identification of resources



PROJECT MANAGEMENT IN DEVELOPING AND MAINTAINING CAPABILITIES AT THE MINISTRY OF DEFENCE

PRINCE 2 = Project IN Controlled Environment

- ❖ Common consistent project oriented approach
- ❖ Controlled and organized start, execution and completion
- ❖ Regular reviews of the projects against the plans
- ❖ Control of any deviations of the plan
- ❖ Involvement of the stakeholders at the right time and place during the project
- ❖ Good communication channels
- ❖ Lessons learned shearing instrument





PROJECT MANAGEMENT IN DEVELOPING AND MAINTAINING CAPABILITIES AT THE MINISTRY OF DEFENCE

PROJECT MANAGEMENT BODY OBJECTIVES

- ❖ Effective, controlled and transparent management
- ❖ Modern approaches, methods, techniques and tools
- ❖ Common practices
- ❖ Increasing the level of maturity of the organization
- ❖ Joining the efforts of all the functional units to achieve common objectives
- ❖ Strategy and operational plans commitment



PROJECT MANAGEMENT IN DEVELOPING AND MAINTAINING CAPABILITIES AT THE MINISTRY OF DEFENCE

FUNCTIONS

- ❖ Support in project management policy
- ❖ Management of the prioritized investment projects
- ❖ Develop rules and control implementation
- ❖ Coordinate the preparation of investment projects, their review and update
- ❖ Prepare required documents for decision
- ❖ Monitor information on implementation of existing contracts and maintain database
- ❖ Risk assessment
- ❖ Coordinate activities related to the various programs and initiatives (NATO, EU and others)



PROJECT MANAGEMENT IN DEVELOPING AND MAINTAINING CAPABILITIES AT THE MINISTRY OF DEFENCE

LEGAL BASIS REQUIRED CHANGES

- ❖ Rules for life cycle management of defense products
- ❖ Law on Defence and Armed Forces of the Republic of Bulgaria
- ❖ Public procurement law
- ❖ Other internal regulations



PROJECT MANAGEMENT IN DEVELOPING AND MAINTAINING CAPABILITIES AT THE MINISTRY OF DEFENCE

PROJECT MANAGEMENT STRUCTURE ESTABLISHING

First stage

- ❖ Project initiation document
- ❖ Project plan
- ❖ Education (PRINCE2)

Second stage

- ❖ Establishing a separate body
- ❖ Team selection
- ❖ Joint training and certification
- ❖ Pilot projects
- ❖ Finalization
- ❖ Lessons learned



**PROJECT MANAGEMENT IN DEVELOPING
AND MAINTAINING CAPABILITIES AT
THE MINISTRY OF DEFENCE**

Thank you for your attention!